



**NAMIBIA UNIVERSITY
OF SCIENCE AND TECHNOLOGY**

**FACULTY OF COMMERCE, HUMAN SCIENCES AND EDUCATION
DEPARTMENT OF MARKETING, LOGISTICS AND SPORT MANAGEMENT**

QUALIFICATION : BACHELOR OF SPORTS MANEGEMENT	
QUALIFICATION CODE: 07BSMN	LEVEL: 7
COURSE CODE: PMS621S	COURSE NAME: PROJECT MANAGENT IN SPORT
SESSION: NOVEMBER 2022	PAPER: THEORY
DURATION: 3 HOURS	MARKS: 100

SECOND OPPORTUNITY EXAMINATION QUESTION PAPER	
EXAMINER(S)	Mr. S Tjitamunisa
MODERATOR:	Mr John-Graftt Ndungaua

INSTRUCTIONS	
<ol style="list-style-type: none">1. Write clearly and be tidy2. Answer any (4) four questions3. All questions have equal weighting of 25 marks each4. This examination paper is only applicable to part time students.	

THIS QUESTION PAPER CONSISTS OF 3 PAGES (including this front page)

QUESTION 1

Strategic planning is very important in an organization due to the fact that the organization must know where it is going and how to arrive at the desired goals and objectives.

- 1.1 What is strategic planning? (5)
- 1.2 Name and explain the five broad knowledge areas of project management (10)
- 1.3 What approaches are taken to ensure better alignment and integration of projects? (10)
- (25)

QUESTION 2

In the business world, project management has specific techniques and approaches to ensure that goals and objectives are achievable.

By making use of practical Namibian examples discuss the relevance of the Balanced Score Card and Business Focused Project Management as techniques to ensure good strategic linkages in the organization.

(25)

QUESTION 3

Project support offices are believed to be helpful, especially with regard to good management of projects.

- 3.1 Discuss the main responsibilities of setting up a project support office, also discuss the benefits, as well as the drawbacks of such an office. (15)
- 3.2 Analyse and describe the “managing by projects” approach and the barriers associated therewith. (10)
- (25)

QUESTION 4

Project management consists of certain process groups that are crucial to a project.

- 4.1 Describe the five project management process groups and explain its importance when organisations undertake projects. (10)
- 4.2 Briefly examine the need for top management commitment in any project. (15)
- (25)

QUESTION 5

Human resources in projects are very important. It is not always that the project team enjoys a smooth process in working together, there can always be challenges.

- 5.1 What are the characteristics of a good project manager? (10)
- 5.2 Identify constraints/barriers to team development and suggest possible ways of overcoming these constraints/barriers. Use relevant examples to support your answer. (15)
- (25)

TOTAL MARKS (100)